

IMPLEMENTATION AND EVALUATION PLAN

Increase/Expand the Economic Segments in the Region

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Cedar	Expand industrial parks	Lowden – Purchase 10 acres Mechanicsville – Develop a 20-acre park in the northeast section of the city Tipton – Develop an industrial park West Branch – Continue development of industrial park on I-80	Local, state and grant funds	Two new parks in the county for industrial growth and two expanded parks for industrial growth	Number of acres in the industrial parks	2003-2005	Acres purchased and parks developed
Cedar	Construct new roads in the industrial parks	Tipton – Construct a road in the industrial park and upgrade street in the Northwest Industrial Park	Local and state funds	Improved access to the industrial parks	Number of roads constructed	2003-2005	Number of new roads built and access to parks
Cedar	Construct new buildings in the industrial park	Tipton – Construct a 20,000 sq. ft. building in the proposed industrial park	Local, state and grant funds	20,000 sq. ft. building occupied by a new business	Building constructed and occupied	2003-2005	Size of the building; number of prospects looking at the building
Cedar	Continue supporting four-lane highway improvements	Stanwood – Support the construction of U.S. 30 as a four-lane highway from Cedar Rapids to Clinton	Local, state, and federal funds	Improved access to the region	Securing of funds for the four-lane	2003-2008	Status of the project in the State plan
Cedar	Encourage the expansion of the tourism/recreation industry	Cedar County – Organize a county-wide tourism organization	Local funds	Promotion of tourism in Cedar County	Organization in place and staff hired	2003-2008	Number of additional tourists and attractions.
		Durant – Develop new marketing materials for the community including signs, logos, banners, etc.	Local funds	Promotion of tourism in Durant	New logo, stationary, banners, etc.	2003-2008	Number of additional tourists and attractions.
Clinton	Designate Enterprise Zones within the county	Review and determine acres within business parks that could utilize Enterprise Zone benefits	Local and state funds	Business expansion or new business development	Expanding businesses or new businesses using Enterprise Zone benefits; number of acres designated	2003-2005	Number of businesses using Enterprise Zone benefits
Clinton	Construct new roads in and to the Industrial Parks	Clinton County – Construct northern leg of the Mill Creek Expressway	Local, state, and grant funds	New industrial and commercial development	Funds raised, road completed, new development	2003-2005	Number of new prospects for the industrial parks
Clinton	Develop and expand industrial park	Clinton – Continue development of Manufacturing Meadows III.	Local, TIF, Development Corp. funds, state, and grant funds	New industrial and commercial development	Number of acres in the industrial parks available	2003-2005	Number of acres available for industrial/commercial development in the industrial parks
		Clinton – Develop an industrial park to accommodate industries requiring 50 acres or more	Local funds, state and federal grant funds	New industrial and commercial development	New infrastructure completed	2003-2005	Number of new prospects for the industrial parks
		DeWitt – Extend infrastructure (wastewater) in support of industrial prospects	Local funds, state and federal grant funds	New industrial and commercial development	Funding secured and new infrastructure completed, ED grant applied for and funded	2003-2005	Infrastructure completed and number of new businesses that can be served in the park
Clinton	Continue supporting four-lane highway improvements	Clinton County - Support study to expand U.S. 30 to four-lanes through Cedar, Clinton and Linn Counties to Chicago	Local, state and federal funds	Improved access to the region	Securing funds for the feasibility study	2003-2008	Status of the project in the State plan

Increase/Expand the Economic Segments in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Clinton	Encourage the expansion of the tourism/recreation industry	Clinton – Implement Riverfront Vision Plan	Vision Iowa, Federal Grants, gaming funds, Bonds, local	Riverfront improvements and growth - \$26 million investment	Funding sources identified, grants secured, matching funds secured, project timeline finalized	2003-2008	Riverfront is improved to provide for new tourism, recreation, and service related industries, the number of industries locating to the riverfront area, the project timeline
		Delmar – Continue refurbishing the depot and caboose as well as creating a mural depicting railroad history for tourism	Grants, local, state funds	Museum for railroad history	Funding sources identified, matching funds secured, project timeline finalized	2003-2006	Depot and caboose are refurbished
		Delmar – Explore ways for expanding recreational/historic trail system from park along historic highway; construct sidewalks from depot to old jailhouse; add recreational equipment to the park; develop a camp ground, athletic field, establish bike paths	Local, state and grant funds	A variety of recreational activities in Delmar	Funding sources identified, matching funds secured, timeline for project finalized, work complete	2003-2006	Park improved, sidewalks installed, athletic field constructed, etc.
		DeWitt and Wheatland – Develop a multi-purpose recreational trail	Local and state funds	Recreational activities for the communities	Funds secured for the project	2003-2006	Recreational trails ready for public enjoyment
Clinton	Encourage location and expansion of technology related industry	Clinton – Develop a 100-acre business technology park located adjacent to Mill Creek Parkway	Local, state, grants, federal funds, TIF	Business and Technology Park	Funds for the project secured, timeline in place, HUD funds, EDA funds	2002-2004	Technology park ready for occupancy, marketing program implemented, number of businesses in park
Delaware	Expand the industrial parks	Delaware County – Construct an industrial speculative building	Local, state, and grant funds	Spec building to attract new business	Status of the spec building	2003-2008	Spec building constructed, number of prospects for the building
		Earlville – Acquire and improve and industrial park	Local, state, and grant funds	New industrial park in Earlville	Number of acres in the Earlville industrial park	2003-2008	Number of acres in the Earlville industrial park
		Manchester – Pursue annexation of areas with potential development	Local, state, and grant funds	Development of a new industrial park	Number of acres annexed	2003-2008	Number of acres in the industrial park and number of new businesses
Delaware	Provide utilities within the industrial parks	Edgewood – Provide utilities within the industrial park	Local, state and grant funds	New utilities in the industrial park	Number of new utilities in the Edgewood park	2003-2008	Number of new prospects for the industrial park
		Manchester – Extend utilities beyond the Industrial Park to allow for orderly industrial growth	Local, state and grant funds	Utilities extended beyond the Industrial parks	Number of utilities extended beyond the industrial parks	2003-2008	Number of new utilities, length of utilities extended beyond Manchester industrial parks
Delaware	Market industrial parks	Manchester – Market 30,000 sq. ft. speculative building in the industrial park	Local funds	New businesses	Number of prospects for the speculative building	Ongoing	Spec building leased or sold
Dubuque	Improve roadways including reconstruction and new construction to access industrial parks	Dubuque County – Construct IA32 (Southwest Arterial) from the Northwest Arterial	Local, state and federal funds	IA32 is in the EA stages – funds secured – project under construction	Funds secured for the IA32 project	2003-2009	IA32 funding secured, design selected, EA completed, construction begun
		Farley – Extend streets, sewer and water; and plat and survey in the industrial park	Local, state and federal funds	Facilities improved in the industrial park	Number of new improvements, plat and survey completed	2003-2005	Improved facilities in the industrial park
		Peosta – Construct a street in the SW corner of the West Dubuque Industrial Park	Local, state and federal funds	Street extended further into the industrial park	Funds secured for the road project and road constructed	2002-2003	Road completed and opened summer 2003

Increase/Expand the Economic Segments in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Dubuque	Expand the industrial parks	Cascade – Acquire and develop industrial land	Local, state and grant funds	New industrial park in Cascade	Number of acres available in the industrial park	2003-2006	Industrial park developed and number of acres available and number of prospects
		Extend fiber optic cable to DBQ Industrial Center West	Local and state funds	Fiber optic connection for industrial park	Fiber optic present in the park	2003-2004	Fiber optic connections, number of new businesses in park using connection
		Dyersville – Acquire and develop industrial property for a new industrial park	Local, state and grant funds	New industrial park in Dyersville	Number of acres available in the industrial park	2003-2006	Industrial park developed and number of acres available and number of prospects
		New Vienna – Purchase land for the purpose of developing an industrial park	Local, state and grant funds	New industrial park in New Vienna	Number of acres available in the industrial park	2003-2006	Industrial park developed and number of acres available and number of prospects
Dubuque	Market industrial parks	Farley – Market 10-acre industrial park	Local funds	New businesses	Number of acres remaining	Ongoing	Only 10 acres remaining of original 22 acres
Dubuque	Assist with business expansions and start-ups	Peosta – Assist businesses with start-up and expansion projects	Local, state and grant funds	New businesses and expansions	Number of start-ups, number of expansions, number of new employees	2003-2008	New and expanded businesses
		Peosta – Expand Mi-T-M Corp	EDA-RLF loan, CDBG EDSA	Expand existing business; increase employee base	New building, increase in employee base	2002-2003	Expansion completed May 2003; 40 additional employees year-to-date
Dubuque	Continue supporting four-lane highway improvements	Dubuque County – Coordinate with state to construct four-lane HWY U.S. 151 Dubuque/Cedar Rapids	Local, state and federal funds	Improved access to the region	Funds secured and project is in construction	2001-2003	Project is in the final stages and will be completed in 2003
		Peosta – Secure funding to provide interim improvements to Highway 20 for access to Peosta and NICC via a right turn lane at Cox Springs Road and a continuous right turn lane at the Peosta interchange	Local and state funds	Improved access and control of Highway 20 at Peosta/NICC	Request to DOT in progress	2003-2005	Turn lane completed, interchange improved
Dubuque	Julien Dubuque Bridge	Dubuque County – work with City of Dubuque and State of Iowa to widen Julien Dubuque Bridge to four-lanes	Local, state and federal funds	Improved access to the region	Funds secured for AE and architectural phase – 2002; secure funds for construction	2003-2009	Status of the project in the State plan, federal funds secured for the construction
Dubuque	Highway 20 Study	Dubuque County – Coordinate with the City of Dubuque and the State on a study of Highway 20 from Swiss Valley to Peosta	State funds	Improved traffic flow and safety	Study is in progress	2002-2004	Results of the study, status of the project in the State plan
Dubuque	Continue improvement of two-lane highways in the region	Dubuque County and Holy Cross – Coordinate with the State on improving Highway 52 from Sageville to Luxemburg	Local, state and federal funds	Improved access to the region	Securing funds for the improvements, completion of the planning study	Ongoing	Status of the project in the State plan
		Dubuque County – Complete the reconstruction of the Great River Road	Local, state and federal funds	Improved access to the region, improved safety on the road	Reconstruction project completed	2003-2006	Status of the reconstruction, improved safety and access

Increase/Expand the Economic Segments in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Dubuque	Encourage the expansion of the tourism/recreation industry	Dubuque - Construct the Mississippi River Discovery Center and Aquarium	Local, state, grant funds	Additional tourists to the region, a landmark resource for history of the Mississippi	Center completion date, number of partners, number of visitors	2001-2003	Project completed, aquarium opened in June 2003
		Dubuque - Coordinate with Dubuque County Historical Society to develop an agricultural museum	Local, state, federal and grant funds	An agricultural museum, additional tourists to the area	Project timeline developed, partners identified, funding sources identified	2003-2005	Resources identified and secured for the project
		Dubuque – Construct Mississippi Riverwalk as part of the Ice Harbor revitalization plan	Local, state, private, federal and grant funds	Additional tourists and businesses in the area	Riverwalk completion date, number of other amenities added, number of new businesses in the area	2000-2003	Riverwalk opened May 2003
		Dubuque – Construction of the Education and Conference Center and expansion of the River Center	Local, state, federal funds	New conference center	Center completed and number of bookings for conferences	2001-2003	Center is under construction to be completed and opened in November 2003
		Dubuque – Phase III of the Ice Harbor development	Local, state, private, and federal funds	New retail, commercial and housing developments	Number of acres purchased and number of new developments	2003-2006	Purchase of land and relocating property owners is underway - development to start 2003/2004
		Dubuque - Construct three miles of bike/hike path along west side of NW Arterial from U.S. 20 to Dodge St.	State, federal and local	Recreation areas for residents	Number of miles completed, timeline for the project established	2003-2005	Bike/hike path completed and used by residents.
		Cascade – Recruit a hotel developer to build a small 42-room hotel at US 151/IA 136 Interchange	Local	Hotel for tourism and business travel	Developer secured, timeline identified	2003-2004	Project start and completion date, size of hotel, number of new employees
		Dubuque County – Complete remaining portion of Heritage Trail	Local, state	Trail from Sageville to 32nd Street in Dubuque	Trail completion	2002-2003	Property acquired, funding in place, trail completed
		Dyersville – Develop a park and trail comprehensive plan	Local	Comp Plan identifying needs, locations, strategies	Plan status	2003-2005	Comp plan completion
		Dyersville – Develop a recreational trail	Local, state	Recreational trail along the Maquoketa River North Fork	Trail completion date	2003-2005	Trail completion date, trail identified in comp plan, trail useage
		Farley – Develop a recreational trail	Local, state	Extend Heritage Trail to Farley City Park	Seek grant funding and private resources	2003-2005	Types of funding secured, trail completion date
Dubuque	Encourage the location and expansion of service related and technology related industries	Epworth – Pursue commercial development	Local, state	New commercial development along frontage road east and Bierman Road corridor	Marketing plan in place, number of prospects for area	2003-2006	Frontage road area developed with new businesses
		Epworth – Attract new businesses to locate to the community	Local, state	New businesses locate in Epworth	Marketing plan in place, number of businesses considering Epworth	Ongoing	Number of new businesses in the community
		Farley – Revitalize downtown by improving buildings to attract prospective businesses	State, federal, and local grants	Revitalized buildings in downtown Farley and new businesses occupying the buildings	Number of buildings revitalized, number of new businesses considering location in Farley, number of new businesses in Farley, funds secured for revitalization	Ongoing	Status of downtown revitalization, total dollars secured for revitalization, number of new businesses in downtown Farley

Increase/Expand the Economic Segments in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Jackson	Develop and expand industrial parks	Jackson County – Identify potential industrial/commercial areas along U.S. 61 highway corridor	Local funds	Study growth patterns – prevent sprawl	Study completed and areas identified	2003-2006	Commercial and industrial areas identified
		Bellevue – Pursue annexation to provide for industrial parks	Local and state funds	Annex properties into city for industrial park development	Number of properties annexed, number of options on properties	2003-2006	Industrial park location identified
		Maquoketa – Annex land for expansion of existing industrial park, and investigate sites for new businesses or a new park	Local fund	Expanded industrial park and new industrial park	Number of properties annexed, number of options on properties	2003-2006	Expanded industrial park and new industrial park area identified
		Preston – Develop existing industrial park and attract an industry to the park	Local and state fund	Expanded industrial park with a new business	Number of acres in the industrial park and number of businesses located in the park	2003-2006	New and expanded industrial park and new businesses located in the park
		Maquoketa – construct warehouse buildings in the range of 10,000 to 15,000 sq. ft.	Local funds	New warehouse buildings	Number of warehouse buildings and number of sq. ft. available	2003-2006	Warehouses constructed and occupied
		Maquoketa – Promote citywide status as an industrial enterprise zone	Local funds	Maintain current status	Number of enterprise zone opportunities	Ongoing	Number of businesses using Enterprise Zone benefits
Jackson	Provide infrastructure for industrial park	Develop land and provide the necessary infrastructure improvements for the park	Local and state funds	Expanded industrial park with infrastructure improvements	Number of acres improved in the industrial park, Comprehensive Plan completed for growth	2003-2006	Improved industrial park and a completed comprehensive plan
Jackson	Encourage the expansion of the tourism/recreation industry	Jackson County – Encourage and promote the designation of historical sites as National Landmarks	Local	Increased tourism to visit National Landmarks	Number of landmarks designated	Ongoing	Increased landmarks and tourism
		Bellevue – Develop 11 acres of park land	Local, state, grant	11 acres of new parks with recreational facilities	Number of acres acquired and developed	2003-2006	Enhanced recreational opportunities, new tourists to the area
		LaMotte – Explore purchasing land for park development	Local, state, grant	Increased recreational opportunities in the community	Acres identified, timeline identified, acres purchased	2003-2006	Timeline for park development, recreation plan in place
		Sabula – Expand tourism marketing	Local	Marketing plan in place and increased tourism	Marketing plan is in place and tourism increases	Ongoing	Relationship and contacts with Jackson County Economic Development Commission
Jackson	Encourage the location and expansion of service related and technology related industries	Bellevue - Provide start-up funding through BETA for emerging businesses	Local, state, grants	Increased number of new businesses in community	Number of times BETA is utilized, number of new businesses	Ongoing	New businesses within the community
		Sabula – Purchase vacant Tyco plant and re-lease or sell to new company	Local, state, federal grant funds	New company locates to community with job opportunities	Purchase or re-lease of building and a new business operating in the building	2003-2004	Tyco plant purchased by the City, complete April 2003
Delaware, Cedar	Encourage web site development	Delaware County – Provide technical assistance for the enhancement of retail, commercial, industrial and housing development efforts by overseeing web site development	Local	Comprehensive web site	Resources for technical assistance, number of times resources are utilized	Ongoing	Success of the resources and technical assistance
Dubuque, Jackson, Cedar	Continue investigating internet and telephone development and charges	Bellevue – investigate development of a city-owned system	Local, private	Improved communication services	Status of city owned system and phone charges	2003-2005	Cost of the city-owned system, access to system, cost of phone charges
		Clinton – investigate and eliminate long distance charges on calls between Clinton and Fulton	Local, state, private	Improved communication services and long distance	Status of services, cost of long distance	2003-2005	Cost of long distance service, access to long distance
Dubuque, Cedar	Encourage telecommunications companies to provide or improve digital service to business, industry and residential consumers	Tipton, Farley, and Dyersville – investigate and encourage companies to provide up-to-date digital communications to local businesses, industry and residential consumers	Local, private	Improved communication services	Status of the services, type of new or improved service, cost to consumers, number of households affected	Ongoing	Service has improved over previous year, consumer satisfaction rates

Increase/Expand the Economic Segments in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Cedar, Delaware, Dubuque, Jackson and Clinton	Complete improvements in the Transportation Improvement Plan as identified through the MPO and RPA process.	All counties – promote the activities of the TIP including surface transportation projects.	Local, state and federal funds	Improved access to the region as well as safety for the travelers	Securing funds for each project	Ongoing	Status of each project, monitor the MPO and RPA Work Programs
Cedar, Clinton, Jackson, Dubuque, Delaware	Promote coordination of efforts with business, farmers, governmental officials	Provide training, develop a diversified agricultural base, encourage new business	ECIA Staff, local, grant, federal, state funds	Increased use of agricultural products in the region by industry	Number of industry using agricultural products	Ongoing	Coordinated efforts, awareness level, cooperation among sectors
Cedar, Clinton, Jackson, Dubuque, Delaware	Conduct outreach programs, collect data, provide program information, technical assistance	Complete Economic Development Summit meetings and Community Development Summit meetings	ECIA staff, local, grant, state funds	Educated communities	Number of Economic Development Summit and Community Development Summit meetings completed	2002-2003	2003: One Economic Development Summit and two Community Development Summits were held by ECIA in the region, disseminating information to approximately 200 people in attendance
		Complete Hazard Mitigation Plans; complete Community Builder Plans; complete the Pre-Disaster Plans	ECIA staff, local, grant, state funds	Builder plans complete, hazard mitigation plans complete, pre-disaster plans complete	Number of Community Builder Plans completed, number of Hazard Mitigation Plans completed, number of Pre-Disaster Plans completed	2003-2008, Hazard Mitigation Plans ongoing	Number of Hazard Mitigation Plans completed, number of Community Builder Plans completed, number of Pre-Disaster Plans completed
		Address the State of Iowa's initiative regarding developing regional Economic Development groups of three or more counties	ECIA staff, regional Economic Development Directors, Chamber representatives, city and county officials	Collaboration among participants	Number of Economic Development groups, number of Economic Development meetings	2003-2004	Economic Development groups identified and working together, funding sources identified
Create a Skilled, Highly Educated, Permanent, Full-Time Workforce for Business and Industry							
Clinton	Utilize the community colleges for a trained labor pool	Clinton County – Utilize 260E & F programs to encourage and support new and expanded businesses	Local, state, and federal funds	Trained workforce for business and industry	Number of businesses utilizing benefits from program and number of trained employees	Ongoing	Skill level of workforce, employers utilizing program
Delaware	Represent industry and actively participate in workforce development activities and programs	Delaware County – Facilitate industry requested for joint training of multiple employers for specific assistance and educational programs	Local and state funds	Collaboration among service providers providing for educational programs	Number of educational programs and opportunities, number of collaborating partners, number of employers participating, number of employees participating	Ongoing	Skill level of labor force and programs available for training
		Delaware County – Assist potential employers, develop and distribute to area guidance counselors a labor tool guide	Local and state funds	Labor tool guide outlining skills and needs of existing industries	Labor tool guide completed, number distributed, number of employers participating	Ongoing	Employers and counselors using skill guide
Dubuque	Provide job creation grant and loan programs	Dubuque County – Provide loans and grants to companies investing in the community and creating new full-time employment opportunities	Local and state funds	New full-time employment opportunities, new loans and grants	Number of new full-time opportunities; number of new grants and loans	Ongoing	New employers with new full-time opportunities and skill level of workforce
		Farley – Coordinate with high schools and NICC in the jobs to work program to train individuals	Local and state funds	Trained workforce for business and industry	Number of employees trained through program	Ongoing	Skill level of workforce

Facilitate the Improvement and Maintenance of the Housing Stock and Housing Supply in the Region

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Cedar	Encourage development of new subdivisions by private developers	Durant, Mechanicsville, Tipton – Annex land to accommodate new housing development, add streets and improvements as needed to accommodate subdivision development, increase and provide utilities for subdivision development	Private, state, local funds	Additional housing within the communities	Number of units developed, number of acres annexed, dollar value of improvements to the communities, number of lots developed	Ongoing	Community growth, increased property values
		Lowden – Ongoing construction for re-sale of spec houses and apartments	Private, local funds	Additional housing in the community	Number of spec houses developed, number sold	Ongoing	Housing constructed and occupied
		Lowden – Continue supporting a TIF Housing Development on 7 acres of land	Private, local funds	Additional housing in the community	Number of acres developed using TIF	Ongoing	Housing constructed and occupied
		Tipton – Expand mobile home park	Private, local funds	Additional housing in the community	Number of acres developed, number of mobile home lots, number of mobile homes on the lots	2003-2005	Success of working with mobile homeowner to expand mobile home park
		Tipton - Investigate funding sources to construct group homes for Cedar County residents	Private, state, local funds	Additional group homes in the community	Number of funding sources identified, number of group homes constructed, timeline in place	2003-2005	Success of securing funding sources, residents, and timeline for constructing homes
Clinton	Provide for rehabilitation assistance to homeowners	DeWitt – Provide assistance to 9 owner occupied homeowners within these communities	CDBG Funds, private resources, local funds	9 homeowner occupied units rehabilitated within the county	Grants applied for, CDBG grants funded, local match dollars, number of homes rehabilitated	2003-2004	Five rehabilitations completed; four are in progress
Clinton	Encourage development of new subdivisions by private developers	Camanche, DeWitt, Lost Nation, Wheatland – Annex land to accommodate new housing development, add streets and improvements as needed to accommodate subdivision development, increase and provide utilities for subdivision development	Private, state, local funds	Additional housing within the communities	Number of units developed, number of acres annexed, dollar value of improvements to the communities, number of lots developed	Ongoing	Community growth, increased property values
		DeWitt – provide down payment assistance to home buyers	Private, state, local funds	Additional homeowners in the community	Number of houses sold to new buyers, money used for down payment assistance	2003-2005	New homeowners in the community, success of the program
		Clinton County – Construct four group homes for Clinton County residents	Private, state, local funds	Additional group homes in the community	Number of funding sources identified, number of group homes constructed, timeline in place	2003-2005	Success of securing funding sources, residents, and timeline for constructing homes
		Camanche – Construct 24 units of senior low- to moderate-income housing	Private, state, federal and local funds	24 units of housing	Grants applied for, funds secured, units constructed	2003-2004	Market study completed May 2003 which determined no market demand for project; redesign project based on market study results
Delaware	Provide for rehabilitation assistance to homeowners	Edgewood, Manchester, Ryan – Provide assistance to 29 owner occupied homeowners within these communities	CDBG Funds, private resources, local funds	29 homeowner occupied units rehabilitated within the county	Grants applied for, CDBG grants funded, local match dollars, Number of homes rehabilitated	Ongoing	In Manchester, five rehabilitations in progress and another four to start soon; in Ryan, three rehabilitations in progress and another eight that are completed; in Edgewood, eight rehabilitations in progress and another one that is completed

Facilitate the Improvement and Maintenance of the Housing Stock and Housing Supply in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Delaware	Encourage development of new subdivisions by private developers	Manchester, Ryan – Encourage private development to accommodate new housing development for median income, add streets and improvements as needed to accommodate subdivision development, increase and provide utilities for subdivision development	Private, state, local funds	Additional housing within the communities	Number of units developed, number of acres annexed, dollar value of improvements to the communities, number of lots developed	Ongoing	Community growth, increased property values
		Manchester - provide down payment assistance to home buyers	Private, state, local funds	Additional homeowners in the community	Number of houses sold to new buyers, money used for down payment assistance	2003-2004	Of the target nine homebuyer assistance, seven are in progress, with a total of \$224,991 available for project
Delaware, Dubuque, Clinton	Encourage first-time homeownership via the sale of public housing units	Manchester, Dyersville, DeWitt	Private and public funds	Additional low- to moderate-income homeowners in the communities	Number of public housing units sold	2003-2005	First offer to purchase accepted June 2003, number of new first-time homeowners
Dubuque	Provide for rehabilitation assistance to homeowners	Farley – Provide assistance to at least 8 owner occupied homeowners within these communities	CDBG Funds, private resources, local funds	At least 8 homeowner occupied units rehabilitated within the county	Grants applied for, CDBG grants funded, local match dollars, number of homes rehabilitated	Ongoing	Funds secured for programs and success of the programs - none are in progress yet
Dubuque	Encourage development of new subdivisions by private developers	Cascade, Holy Cross, Farley Worthington, Epworth, Zwingle, Peosta – Annex land to accommodate new housing development including low and median income housing, add streets and improvements as needed to accommodate subdivision development, increase and provide utilities for subdivision development	Private, state, local funds	Additional housing within the communities	Number of units developed, number of acres annexed, dollar value of improvements to the communities, number of lots developed	Ongoing	Community growth, increased property values
		Epworth – Promote Urban Revitalization/tax incentive plan for new subdivision development	Private, local funds, state funds	Additional housing in the community	Number of acres developed using tax incentives or urban revitalization	Ongoing	Success of securing funding sources, residents, and timeline for constructing homes
		Dyersville, Dubuque – provide down payment assistance to home buyers	Private, local funds	Additional housing in the community	Number of funding sources identified, number of group homes constructed, timeline in place	2003-2005	Success of securing funding sources, residents, and timeline for constructing homes
Dubuque	Provide for rehabilitation assistance for property owners for rental properties	Dubuque – Provide long term low interest loans for rental property rehabilitation	Local and state funds	Rental properties rehabilitated	Number of properties per year, number of renters affected, dollars disbursed	Ongoing	Success of the program each year and the number of renters affected
Dubuque	Provide for first time homebuyer programs	Dubuque, Dyersville – Provide down payment assistance for first time homebuyers	Local, grant, private, and state funds	Increased number of first time home buyers	Number of households assisted, total dollars used to assist households	Ongoing	Success of the program, households assisted
		Asbury – Construct 2-3 new homes for low- to moderate-income homebuyers	Local, state, private funds	Increased number of affordable housing units	Number of affordable lots secured and number of units constructed and sold	2003-2005	Funds secured, units constructed and sold, number of interested program applicants
Dubuque	Provide affordable rental housing for large families in Peosta	Peosta – Construct 24 units of low- to moderate-income family housing	Local, state, private funds	Increase availability of rental housing	Number of new rental units, occupancy of rental units	2003-2004	Funds secured; will break ground September 2003; anticipate 2004 opening date
Jackson	Provide for rehabilitation assistance to homeowners	Maquoketa – Provide assistance to at least 6 owner occupied homeowners within these communities	CDBG Funds, private resources, local funds	At least 6 homeowner occupied units rehabilitated within the county	Grants applied for, CDBG grants funded, local match dollars, Number of homes rehabilitated	2003-2005	Funds secured for programs and success of the programs - none are in progress yet

Facilitate the Improvement and Maintenance of the Housing Stock and Housing Supply in the Region, *continued*

County	Task to be Implemented	Implementation Plan	Resources	Expected Results	Performance Measures	Timeline	Evaluation Indicators
Jackson	Encourage development of new subdivisions by private developers	Bellevue, LaMotte, Miles – Annex land to accommodate new housing development of all income ranges, add streets and improvements as needed to accommodate subdivision development, increase and provide utilities for subdivision development, encourage spec housing	Private, state, local funds	Additional housing within the communities	Number of units developed, number of acres annexed, dollar value of improvements to the communities, number of lots developed	Ongoing	Community growth, increased property values
		Maquoketa – Promote city status Rural Housing Enterprise zone and city wide urban revitalization	Local	Increase number of housing units, public awareness	Number of units produced using enterprise zone or city wide urban revitalization	Ongoing	Success of securing funding sources, residents, and new construction
Jackson	Provide for adequate rental housing	Maquoketa – Coordinate with developers to construct rental housing	Private, state, grant, local, federal	Increased number of rental units	Number of new rental units, occupancy of rental units	Ongoing	Increased rental units in the community, greater valuation
Jackson	Develop assisted living arrangement for elderly	Maquoketa – Research funding sources and secure developers	Private, state, grant, local, federal	Increase number of assisted living units	Number of new assisted living units, funding secured	2003-2005	Funds secured, developer identified

Promote Improvement of Basic Public Works Facilities and Community Services Which Improve the Public's Health, Safety, and Living Conditions

Cedar, Clinton, Dubuque, Delaware, Jackson	Secure funding to provide basic public works improvements	All counties and communities in the region – Secure funding and complete projects that improve the basic public works facilities and services	Local, private, state, federal, grants	Improved facilities to benefit the public's health, safety and living conditions	Status of the projects, funding secured, projects completed, number of households affected, amount of matching or local funds	Ongoing	Improved services to the public, services provided
		Masonville	CDBG Funds, local match	Construct a sewer collection and treatment system		2003	Expected completion in 2003
		Dubuque County	CDBG Funds, local match	Law Enforcement Center 100-bed expansion project		2002-2004	Expected completion in 2004
		Dubuque County - Peosta	CDBG Funds, local match	New daycare facility at Northeast Iowa Community College		2003-2004	Expected completion in 2004
		Bellevue	CDBG Funds, local match	Two new wells to replace existing wells to meet Iowa DNR standards		2002-2003	Expected completion in 2003
		Miles	CDBG Funds, local match	New water tower		2002-2003	Expected completion in 2003
		Andrew	CDBG Funds, local match	Well construction		2003	Expected completion in 2003
		Earlville	CDBG Funds, local match	Wastewater system improvements		2002-2003	Completed May 2003
		Charlotte	CDBG Funds, local match	Well construction		2003-2005	Expected completion in 2005
		Delhi	CDBG Funds, local match	Water system improvements		2003-2005	Expected completion in 2005
		Luxemburg	CDBG Funds, local match	Water treatment system		2003-2004	Expected completion in 2004
		Mechanicsville	CDBG Funds, local match	Wastewater system improvements		2003-2004	Expected completion in 2004
		Miles	CDBG Funds, local match	Water system improvements		2003-2004	Expected completion in 2004
		Springbrook	CDBG Funds, local match	Wastewater system improvements		2003-2004	Expected completion in 2004
		Bellevue	CDBG Funds, local match	Senior center/food pantry		2003	Expected completion in 2003
		Charlotte	CDBG Funds, local match	Buyout of flood-damaged property		2003	Expected completion in 2003
		Clinton	CDBG Funds, local match	Homeless shelter improvements		2003	Completed February 2003
		Clinton	CDBG Funds, local match	Homeless shelter improvements		2003-2004	Expected completion in 2004
		Dubuque	CDBG Funds, local match	Buyout of flood-damaged property		2003	Expected completion in 2003
		Dyersville	CDBG Funds, local match	Buyout of flood-damaged property		2003-2004	Expected completion in 2004
LaMotte	CDBG Funds, local match	Wastewater system improvements	2003-2004	Expected completion in 2004			
Manchester	CDBG Funds, local match	Buyout of flood-damaged property	2003	Expected completion in 2003			
Sageville	CDBG Funds, local match	Buyout of flood-damaged property	2003	Expected completion in 2003			
Wheatland	CDBG Funds, local match	Wastewater system improvements	2003-2005	Expected completion in 2005			

RESULTS OF THE IMPLEMENTATION AND EVALUATION PLAN

County	City	Name of Employer	Type of Business/Industry	Existing or New Business/Industry	Number of Jobs Created or Gained	Number of Jobs Lost	Year of Gain or Loss
Clinton	Clinton	Schaffer Services and Landscaping	Service	Existing		3	2002
Delaware	Earlville	New World Amaranth	Manufacturing	New	10		2002
	Manchester	X-L Specialized Trailers, Inc.	Manufacturing	Existing	17		2002
Dubuque	Dubuque	Dubuque Stamping	Manufacturing	Existing	6		2002
		Grand Harbor Hotel and Waterpark	Hotel/Resort	New	20		2002
		Wilwert's Harley Davidson	Retail	Existing	12		2002
		John Deere Works	Manufacturing	Existing		50	2002
	Cascade	Cascade Custom Manufacturing	Manufacturing	Existing	3		2002